

MANAGEMENT SYSTEM CERTIFICATE

Certificate No.:
CERT-04634-2005-AE-HOU-ANAB

Initial certification date:
December 19, 2002

Valid:
December 19, 2014 - December 19, 2017

This is to certify that the management system of

NSK Steering Systems America, Inc.

110 Shields Drive, Bennington, VT 05210 USA

has been found to conform to Environmental Management System Standard:
ISO 14001:2004

This certificate is valid for the following Scope:

**The design and manufacture of steering column assemblies,
components, and systems**

Place and date:
Katy ,TX, December 16, 2014



For the issuing office:
DNV GL - Business Assurance
1400 Ravello Drive
Katy, TX 77449

A handwritten signature in black ink, appearing to read "Chandran Ilango", written over a horizontal line.

Chandran Ilango
Management Representative